

Financial presentation

to accompany management commentary

FY25 Q3

Guidance

The following guidance reflects the Company's expectations for fiscal year 2025 and is provided on a non-GAAP basis as the Company cannot predict certain elements that are included in reported GAAP results, such as the changes in fair value of the Company's equity and other investments. Growth rates reflect an adjusted basis for prior year results.

Fiscal Year 2025

The Company's fiscal year guidance is based on the following FY24 figures: Net sales: \$642.6 billion, adjusted operating income¹: \$27.1 billion, and adjusted EPS¹: \$2.22. The Company's full year guidance assumes a generally stable consumer and continued pressure from its mix of products and formats globally.

Consolidated Metric	FY 2025 as of Nov. 19, 2024	FY 2025 as of Aug. 15, 2024	FY 2025 as of Feb. 20, 2024
Net sales (cc)	Increase 4.8% to 5.1%	Increase 3.75% to 4.75%	Increase 3.0% to 4.0%
Adj. operating income (cc)	Increase 8.5% to 9.25%	Increase 6.5% to 8.0%	Increase 4.0% to 6.0%
Interest, net	Approximately flat to last year	Increase approximately \$100M	Increase approximately \$100M to \$200M
Effective tax rate	Approximately 24.5%	Lower-end of original guidance	Approximately 25.0% to 26.0%
Non-controlling interest	Unchanged from original guidance	Unchanged from original guidance	Relatively flat
Adjusted EPS	\$2.42 to \$2.47	\$2.35 to \$2.43	\$2.23 to \$2.37
Capital expenditures	Unchanged from original guidance	Unchanged from original guidance	Approximately 3.0% to 3.5% of net sales

¹For relevant reconciliations, see Q4 FY24 earnings release furnished on Form 8-K on February 20, 2024. Per share amounts have been retroactively adjusted to reflect the February 23, 2024 stock split. cc = constant currency **2**



Total revenues

Total revenues (cc)¹ \$170.8 billion, up +6.2%

Amounts in billions, except as noted. Dollar changes may not recalculate due to rounding.



- Total revenues reached \$169.6 billion with strength across all operating segments
- Negative impact of \$1.2 billion from currency fluctuations
- Global eCommerce net sales grew by 27%
- Global membership income grew by 22%

¹See additional information at the end of this presentation regarding non-GAAP financial measures.



Gross profit rate

Gross profit rate +21bps to 24.2%



- Led by improvements in Walmart U.S.
- Reflects improved inventory management, continuing to manage pricing aligned to competitive price gaps, as well as improved eCommerce margins and favorable business mix in both Walmart US and International
- Partially offset by timing shift of Flipkart's The Big Billion Days (BBD) sales event

Operating expenses as a percentage of net sales

Operating expenses as a percentage of net sales, +19bps to 21.2%





Adjusted operating expenses as a percentage of net sales¹



Operating expenses deleveraged 19bps driven by hurricane-related recovery expenses, increased marketing as well as higher variable pay due to exceeding planned performance

¹See additional information at the end of this presentation regarding non-GAAP financial measures.

Operating income

Operating income of \$6.7 billion, up 8.2%

Amounts in billions, except as noted. Dollar changes may not recalculate due to rounding.

Operating income



Adjusted operating income¹



- Operating income (cc)¹ up 9.8% relative to 6.1% growth in net sales (cc)¹
- Reflects strong sales growth, higher gross margins and membership income, partially offset by expense deleverage; also benefited from reduced eCommerce losses
- Q3 FY25 net income margin increased ~240bps and adjusted EBITDA margin¹ increased ~10bps

¹See additional information at the end of this presentation regarding non-GAAP financial measures.



Adjusted EPS² of \$0.58, up 13.7%



Adjusted EPS² of \$0.58 excludes the effects, net of tax, of \$0.01 from net losses on equity and

other investments

¹Comparison period per-share amounts and percentage changes have been retroactively adjusted to reflect the February 23, 2024 stock split.

²See additional information at the end of this presentation regarding non-GAAP financial measures.

NM = not meaningful

Cash flow

Amounts in billions, except as noted. Dollar changes may not recalculate due to rounding.

Operating cash flow



Free cash flow¹

\$(0.4)

Q1 FY25

YTD

\$0.2

NM

\$6.2

Q3 FY25

YTD

\$4.3

+43.4%

\$5.9

Q2 FY25

YTD

\$9.0

-34.9%

- Operating cash flow increased \$3.9 billion primarily due an increase in cash provided by operating income and lapping the payment of accrued opioid legal charges in the prior period, partially offset by increased inventory purchases
- Free cash flow¹ increased \$1.9 billion due to the increase in operating cash flow, partially offset by an increase of \$2.0 billion in capital expenditures to support strategic investments

¹See additional information at the end of this presentation regarding non-GAAP financial measures.

NM = not meaningful

PY



Returns to shareholders

Dividends and share repurchases

Amounts in billions, except as noted. Dollar amounts may not recalculate due to rounding.



- Share repurchases during the quarter totaled \$1.0 billion representing 12.6 million shares, at an average price of \$77.57 per share
- Remaining share repurchase authorization is \$13.5 billion

Returns





Return on investment (ROI)¹



- ROI¹ increased primarily as a result of an increase in operating income, primarily due to improvements in business performance as well as lapping business reorganization and restructuring charges recorded in the comparative trailing twelve months
- Partially offset by an increase in average invested capital primarily due to higher purchases of property and equipment

¹See additional information at the end of this presentation regarding non-GAAP financial measures.

Walmart U.S. comp sales'

Net sales +5.0%, eCommerce +22%

eCommerce

Contribution

~300bps





¹Comp sales for the 13-week period ended October 25, 2024 compared to the 13-week period ended October 27, 2023, and excludes fuel.



Gross profit rate

+42bps

- Strong inventory management and lower markdowns as well as managing pricing to maintain competitive price gaps to the retail market
- Advertising and data analytics & insights businesses benefited business mix
- Net delivery cost per order decreased ~40%, the third consecutive quarter of 40% improvement; benefited eCommerce margins
- Offset by product mix headwinds as grocery and health & wellness sales outgrew gen merch

Operating expenses as a percentage of net sales +33bps

• Deleverage driven primarily by hurricane-related recovery expenses, increased marketing and depreciation expense

Operating income \$5.4 billion, +9.1%

• Reflects gross margin expansion, improved eCommerce losses and higher Walmart+ membership income, partially offset by expense deleverage

Inventory

-0.6%

• Disciplined inventory management while sustaining strong in-stock levels

Walmart U.S.

Remodels: ~240 Pickup: ~4,600 stores Delivery from Store: ~4,500 stores

Walmart U.S.

Merchandise category performance details

Category	Comp	Comments
Grocery	+ mid single-digit	 Strong comps driven by increased transactions, units and share gains Like-for-like inflation was ~100bps due primarily to eggs Food units reached highest level in four years; broad-based sales strength across categories led by pantry products Consumables growth primarily due to personal care and household cleaning products Private brand penetration increased ~80bps
Health & Wellness	+ mid-teens	 Reflects increased pharmacy script counts, higher mix of branded versus generic sales, and growth in over-the-counter GLP-1 sales contributed ~100bps to segment comp
General Merchandise	+ low single-digit	 Categories with newness are resonating; comp sales reflect +MSD unit growth with strength in hardlines, home and toys Expanded assortment is contributing to over 20% growth in marketplace categories like toys, hardlines and home Share gains continued across income cohorts MSD like-for-like deflation





Walmart International net sales

Net sales (cc)¹ \$31.5 billion, +12.4%

Amounts in billions, except as noted. Dollar changes may not recalculate due to rounding.



- Sales growth (cc)¹ led by Flipkart, Walmex, and China
- eCommerce sales grew 43% led by marketplace and store-fulfilled pickup and delivery
- Positively affected by the timing of Flipkart's The Big Billion Days (BBD) event, which shifted from Q4 last year to the majority in Q3 this year
- Currency rate fluctuations negatively affected sales by \$1.2 billion

¹See additional information at the end of this presentation regarding non-GAAP financial measures.

²For Q3 FY24, net sales constant currency reflects reported results for comparison to current quarter growth in constant currency.

Walmart International

Strong local businesses powered by Walmart

Gross profit rate

-85bps

- Decrease due to timing shift of BBD, partially offset by a higher rate in most markets
- Benefited by business mix changes

Operating expenses as a percentage of net sales -86bps

- Leverage driven by timing shift of BBD, partially offset by investments in associate wages and strategic priorities
- Benefited by ongoing format mix changes

Operating income \$1.2 billion, +7.8%; \$1.3 billion (cc)¹, +16.7%

- Operating income (cc)¹ increased across markets
- Benefited by lower losses in eCommerce

Inventory -3.8%

¹See additional information at the end of this presentation regarding non-GAAP financial measures.



Walmex^{1,2} Net sales (cc): \$13.1 billion, +5.9%



eCommerce net sales growth +16% +21% +24% +19% +19%

Sales

- Balanced growth across categories with positive growth in general merchandise
- In Mexico, comp sales grew 4.5%, driven by Sam's Club and Bodega
- Opened 177 new stores in the past 12 months, including 39 new stores in Q3

Gross profit rate Increase

• Improved margin including business mix changes

Operating expense rate Increase

• Primarily due to planned investments in associate wages and strategic priorities

Operating income \$ Increase

¹Results are presented on a constant currency basis. Net sales and comparable sales are presented on a nominal, calendar basis and include eCommerce results. Change is calculated as the change versus the prior year comparable period.

²Walmex includes the consolidated results of Mexico and Central America



Canada¹ Net sales (cc): \$5.8 billion, +3.0%



eCommerce net sales growth +16% +11% +19% +27% +27%

Sales

- Growth across all channels
- Accelerated eCommerce growth, led by store-fulfilled pickup and delivery
- Continued strength in food and consumables with softness in general merchandise
- Increased private brand penetration in food

Gross profit rate Increase

• Improved shrink partially offset by merchandise mix changes

Operating expense rate Increase

• Investments in associate wages

Operating income \$ Increase

¹Results are presented on a constant currency basis. Net sales and comparable sales are presented on a nominal, calendar basis and include eCommerce results. Change is calculated as the change versus the prior year comparable period.



China¹ Net sales (cc): \$4.9 billion, +17.0%



eCommerce net sales growth	+38%	+11%	+23%	+23%	+25%

Sales

- Continued strength in Sam's Club and eCommerce
- Double-digit growth during Mid-Autumn Festival
- Positive offline comp traffic in both Sam's and Hyper formats

Gross profit rate Increase

• Primarily due to merchandise mix changes, partially offset by ongoing format mix changes

Operating expense rate Decrease

• Driven by strong sales growth, format mix changes, and operational efficiencies

Operating income \$ Increase

¹Results are presented on a constant currency basis. Net sales and comparable sales are presented on a nominal, calendar basis and include eCommerce results. Change is calculated as the change versus the prior year comparable period.

Sam's Club U.S. comp sales¹

Net sales +3.9%, Net sales without fuel +7.2%, eCommerce +26%

7.0%



- Comp sales strength driven by increases in transactions and unit volumes
 - Transactions ex fuel: +6.4%
 - $\circ~$ Average ticket ex fuel: +0.5%
 - Strength in food and health & wellness
 - Share gains in grocery and general merchandise categories, including apparel and consumer electronics (according to Circana)
 - Growth in eCommerce sales of +26%; clubfulfilled delivery growth more than doubled after enhancements to eCommerce offering
 - Just Go rollout completed across nearly the entire chain
 - Member's Mark grew high single-digits, outpacing segment comp



¹Comp sales for the 13-week period ended October 25, 2024 compared to the 13-week period ended October 27, 2023.

Gross profit rate

+47bps, without fuel +12bps

- Strong sales with good seasonal sell-through and benefits from disciplined inventory management
- Partially offset by higher eCommerce-related shipping expenses due to strong digital growth

Operating expenses as a percentage of net sales

- +63bps, without fuel +34bps
- Deleverage primarily due to ongoing investments in associates, higher incentive costs as we exceeded our planned performance and technology investments

Membership income +15.1%

- Strong growth in total and plus membership
- Plus penetration up +300bps Y/Y

Operating income \$634M, +6.9%, without fuel \$437M, +6.1%

• Strong sales and membership income, balanced by continued investments in member value proposition

Inventory +2.4%

• Disciplined inventory management with sustained strong sales and general merchandise focus

Sam's Club U.S.

Scan & Go penetration up over 250bps Member's Mark sales penetration up 50bps

Sam's Club U.S.

Category comparable sales

Category	Comp	Comments
Fresh / Freezer / Cooler	+ low double-digit	• Driven by cooler, fresh meat, produce & floral and deli
Grocery and Beverage	+ mid single-digit	Led by dry grocery, snacks and drinks
Consumables	+ mid single-digit	 Strength in paper goods, laundry & home care and baby care
Home and Apparel	- low single-digit	 Softness in seasonal and furniture, partially offset by strength in apparel and toys
Technology, Office and Entertainment	+ mid single-digit	• Strength in gift cards and office solutions
Health and Wellness	+ mid twenties	• Strong performance in pharmacy and over the counter



Supplemental Information -FY25 and FY26 Comparable Sales 4-5-4 Reporting Calendars

We report U.S. comparable sales on a 13-week and 52-week retail calendar – commonly referred to as a "4-5-4" calendar – which uses 364 days in a year. In certain years, it becomes necessary to add a 53rd week to our comparable sales reporting calendar, which occurs in fiscal 2025. The following tables reflect our period ending dates for the reporting of U.S. comparable sales throughout fiscal 2025 and fiscal 2026. The additional week only affects 4-5-4 comparable sales; all other measures remain unaffected.

				FY25 Comparable Sales		
		Q1 13 Weeks Ended	Q2 13 Weeks Ended	Q3 13 Weeks Ended	Q4 14 Weeks Ended	Full Year 53 Weeks Ended
	FY25 (53 weeks)	April 26, 2024	July 26, 2024	October 25, 2024	January 31, 2025	January 31, 2025
FY25	Base: FY24 (53 weeks)	April 28, 2023	July 28, 2023	October 27, 2023	February 02, 2024	February 02, 2024
Deperting			Compar	ison Period: FY24 Compara	ible Sales	
Reporting		Q1 13 Weeks Ended	Q2 13 Weeks Ended	Q3 13 Weeks Ended	Q4 13 Weeks Ended	Full Year 52 Weeks Ended
	FY24 (52 weeks) ¹	April 28, 2023	July 28, 2023	October 27, 2023	January 26, 2024	January 26, 2024
		April 20 2022	July 29, 2022	October 28, 2022	January 27, 2023	January 27, 2023
	Base: FY23 (52 weeks)	April 29, 2022	July 29, 2022		Sanual y 27, 2023	
	Base: F123 (52 weeks)	Q1	Q2	FY26 Comparable Sales Q3	Q4	Full Year
	FY26 (52 weeks)	Q1 13 Weeks Ended	Q2 13 Weeks Ended	FY26 Comparable Sales	Q4 13 Weeks Ended	Full Year 52 Weeks Ended
FY26		Q1	Q2	FY26 Comparable Sales Q3 13 Weeks Ended	Q4	Full Year
	FY26 (52 weeks)	Q1 13 Weeks Ended May 02, 2025	Q2 13 Weeks Ended August 01, 2025 August 02, 2024	FY26 Comparable Sales Q3 13 Weeks Ended October 31, 2025	Q4 13 Weeks Ended January 30, 2026 January 31, 2025	Full Year 52 Weeks Ended January 30, 2026
FY26 Reporting	FY26 (52 weeks)	Q1 13 Weeks Ended May 02, 2025	Q2 13 Weeks Ended August 01, 2025 August 02, 2024	FY26 Comparable Sales Q3 13 Weeks Ended October 31, 2025 November 01, 2024	Q4 13 Weeks Ended January 30, 2026 January 31, 2025	Full Year 52 Weeks Ended January 30, 2026
	FY26 (52 weeks)	Q1 13 Weeks Ended May 02, 2025 May 03, 2024	Q2 13 Weeks Ended August 01, 2025 August 02, 2024 Compari Q2	FY26 Comparable Sales Q3 13 Weeks Ended October 31, 2025 November 01, 2024 ison Period: FY25 Compara Q3	Q4 13 Weeks Ended January 30, 2026 January 31, 2025 ble Sales Q4	Full Year 52 Weeks Ended January 30, 2026 January 31, 2025 Full Year

¹Our comparable sales calculations are based on periods of equal lengths and comparison periods are presented as they were originally reported. If the comparison periods were recast to align to the same number of weeks as the reporting period, any changes to the previously reported comparable sales would be inconsequential.

Safe harbor and non-GAAP measures

This presentation and related management commentary contains statements that may be "forward-looking statements" as defined in, and are intended to enjoy the protection of the safe harbor for forwardlooking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. Assumptions on which such forward-looking statements are based are also forward-looking statements. Our actual results may differ materially from those expressed in or implied by any of these forward-looking statements as a result of changes in circumstances, assumptions not being realized or other risks, uncertainties and factors including: the impact of pandemics on our business and the global economy; economic, capital markets and business conditions; trends and events around the world and in the markets in which we operate; currency exchange rate fluctuations, changes in market interest rates and market levels of wages; changes in the size of various markets, including eCommerce markets; unemployment levels; inflation or deflation, generally and in particular product categories; consumer confidence, disposable income, credit availability, spending levels, shopping patterns, debt levels and demand for certain merchandise; the effectiveness of the implementation and operation of our strategies, plans, programs and initiatives; unexpected changes in our objectives and plans; the impact of acquisitions, investments, divestitures, store or club closures, and other strategic decisions; our ability to successfully integrate acquired businesses, including within the eCommerce space; changes in the trading prices of certain equity investments we hold; initiatives of competitors, competitors' entry into and expansion in our markets, and competitive pressures; customer traffic and average ticket in our stores and clubs and on our eCommerce websites; the mix of merchandise we sell, the cost of goods we sell and the shrinkage we experience; trends in consumer shopping habits around the world and in the markets in which we operate; our gross profit margins; the financial performance of Walmart and each of its segments, including the amounts of our cash flow during various periods; changes in the credit ratings assigned to our commercial paper and debt securities by credit rating agencies; the amount of our net sales and operating expenses denominated in the U.S. dollar and various foreign currencies; transportation, energy and utility costs; commodity prices and the price of gasoline and diesel fuel; supply chain disruptions and disruptions in seasonal buying patterns; the availability of goods from suppliers and the cost of goods acquired from suppliers; consumer acceptance of and response to our stores, clubs, eCommerce platforms, programs, merchandise offerings and delivery methods; cyber security events affecting us and related costs and impact to the business; developments in, outcomes of, and costs incurred in legal or regulatory proceedings to which we are a party or are subject, and the liabilities, obligations and expenses, if any, that we may incur in connection therewith; casualty and accident-related costs and insurance costs; the turnover in our workforce and labor costs, including healthcare and other benefit costs; consumer enrollment in health and drug insurance programs and such programs' reimbursement rates and drug formularies; our effective tax rate and the factors affecting our effective tax rate, including assessments of certain tax contingencies, valuation allowances, changes in law, administrative audit outcomes, impact of discrete items and the mix of earnings between the U.S. and Walmart's international operations; changes in existing tax, labor and other laws and regulations and changes in tax rates including the enactment of laws and the adoption and interpretation of administrative rules and regulations; the imposition of new taxes on imports, new tariffs and changes in existing tariff rates; the imposition of new trade restrictions and changes in existing trade restrictions; adoption or creation of new, and modification of existing, governmental policies, programs, initiatives and actions in the markets in which Walmart operates and elsewhere and actions with respect to such policies, programs and initiatives; changes in accounting estimates or judgments; the level of public assistance payments; natural disasters, changes in climate, geopolitical events and catastrophic events; and changes in generally accepted accounting principles in the United States.

Our most recent annual report on Form 10-K and subsequent quarterly reports on Form 10-Q filed with the SEC discusses other risks and factors that could cause actual results to differ materially from those expressed or implied by any forward-looking statement in the presentations. We urge you to consider all of the risks, uncertainties and factors identified above or discussed in such reports carefully in evaluating the forward-looking statements in this release. Walmart cannot assure you that the results reflected in or implied by any forward-looking statement will be realized or, even if substantially realized, that those results will have the forecasted or expected consequences and effects for or on our operations or financial performance. The forward-looking statements made in the presentation are as of the date of this meeting. Walmart undertakes no obligation to update these forward-looking statements to reflect subsequent events or circumstances.

This presentation includes certain non-GAAP measures as defined under SEC rules, including net sales, revenue, and operating income on a constant currency basis, adjusted operating expenses as a percentage of net sales, adjusted operating income, adjusted EPS, free cash flow, return on investment, and adjusted EBITDA and adjusted EBITDA margin. Refer to information about the non-GAAP measures contained in this presentation. Additional information as required by Regulation G and Item 10(e) of Regulation S-K regarding non-GAAP measures can be found in our most recent Form 10-K and our Form 8-K furnished as of the date of this presentation with the SEC, which are available at **stock.walmart.com**.

Non-GAAP measures – ROI

We include return on assets ("ROA") and return on investment ("ROI") as metrics to assess our return on capital. ROA is the most directly comparable measure based on our financial statements presented in accordance with GAAP, while ROI is considered a non-GAAP financial measure. Management believes ROI is a meaningful metric to share with investors because it helps investors assess how effectively Walmart is deploying its assets. Trends in ROI can fluctuate over time as management balances long-term strategic initiatives with possible short-term impacts.

Our calculation of ROI is considered a non-GAAP financial measure because we calculate ROI using financial measures that exclude and include amounts that are included and excluded in ROA, the most directly comparable GAAP financial measure. ROA is consolidated net income for the period divided by average total assets for the period. We define ROI as operating income plus interest income, depreciation and amortization, and rent expense for the trailing 12 months divided by average invested capital during that period. We consider average invested capital to be the average of our beginning and ending total assets, plus average accumulated depreciation and amortization, less average accounts payable and average accrued liabilities for that period. Although ROI is a standard financial measure, numerous methods exist for calculating a company's ROI. As a result, the method used by management to calculate our ROI may differ from the methods used by other companies to calculate their ROI.

ROA was 7.8 percent and 6.5 percent for the trailing twelve months ended October 31, 2024 and 2023, respectively. The increase in ROA was primarily due to an increase in consolidated net income during the trailing 12 month period, as a result of higher operating income. ROI was 15.1 percent and 14.1 percent for the trailing 12 months ended October 31, 2024 and 2023, respectively. The increase in ROI was the result of an increase in operating income, primarily due to improvements in business performance as well as lapping business reorganization and restructuring charges incurred in the comparative trailing 12 months, partially offset by an increase in average invested capital primarily due to higher purchases of property and equipment.

Non-GAAP measures – ROI (cont.)

The calculation of ROA and ROI, along with a reconciliation of ROI to the calculation of ROA, is as follows:

CALCULATION OF RETURN ON ASSETS

	Trailing Twelve Months Ended												
(Dollars in millions)	Oct 31, 2023		Jan 31, 2024		Apr 30, 2024		Jul 31, 2024		Oct 31, 2024				
Numerator													
Consolidated net income	\$ 16,401	\$	16,270	\$	19,681	\$	16,339	\$	20,410				
Denominator				_		_							
Average total assets ¹	\$ 253,415	\$	247,798	\$	249,554	\$	254,781	\$	261,287				
Return on assets (ROA)	6.5 %		6.6 %		7.9 %		6.4 %	,	7.8 %				

	Oct 31,	Jan 31,	Apr 30,	Jul 31,	Oct 31,	Jan 31,	Apr 30,	Jul 31,	Oct 31
Certain Balance Sheet Data	2022	2023	2023	2023	2023	2024	2024	2024	2024
Total assets	\$ 247,656	\$ 243,197	\$ 245,053	\$ 255,121	\$ 259,174	\$ 252,399	\$ 254,054	\$ 254,440	\$ 263,399
Accumulated depreciation and amortization	107,628	110,286	113,164	115,878	118,122	119,602	118,518	120,275	122,806
Accounts payable	57,263	53,742	54,268	56,576	61,049	56,812	56,071	56,716	62,863
Accrued liabilities	27,443	31,126	27,527	29,239	26,132	28,759	24,092	27,656	28,117

¹The average is based on the addition of the account balance at the end of the current period to the account balance at the end of the prior period and dividing by 2

Non-GAAP measures – ROI (cont.)

The calculation of ROA and ROI, along with a reconciliation of ROI to the calculation of ROA, is as follows:

CALCULATION OF RETURN ON INVESTMENT

				Trailin	g Tv	velve Month	s En	ded				
Dollars in millions)		Oct 31, 2023		Jan 31, 2024		Apr 30, 2024		Jul 31, 2024		Oct 31, 2024		
Numerator												
Operating income	\$	25,319	\$	27,012	\$	27,613	\$	28,237	\$	28,743		
+ Interest income		504		546		553		519		513		
+ Depreciation and amortization		11,547		11,853		12,136		12,440		12,715		
+ Rent		2,286		2,277		2,291		2,306		2,329		
ROI operating income	\$	39,656	\$	41,688	\$	42,593	\$	43,502	\$	44,300		
Denominator												
Average total assets ¹	\$	253,415	\$	247,798	\$	249,554	\$	254,781	\$	261,287		
+ Average accumulated depreciation and amortization ¹		112,875		114,944		115,841		118,077		120,464		
- Average accounts payable ¹		59,156		55,277		55,170		56,646		61,956		
- Average accrued liabilities ¹		26,788		29,943		25,810		28,448		27,125		
Average invested capital	\$	280,346	\$	277,522	\$	284,415	\$	287,764	\$	292,670		
Return on investment (ROI)		14.1 %	,	15.0 %	, >	15.0 %	, ,	15.1 %	/ 0	15.1 %		

¹The average is based on the addition of the account balance at the end of the current period to the account balance at the end of the prior period and dividing by 2

Non-GAAP measures – free cash flow

We define free cash flow as net cash provided by operating activities in a period minus payments for property and equipment made in that period. Net cash provided by operating activities was \$22.9 billion for the nine months ended October 31, 2024, which represents an increase of \$3.9 billion when compared to the same period in the prior year. The increase was primarily due to an increase in cash provided by operating income and lapping the payment of accrued opioid legal charges in the prior year comparable period, partially offset by increased inventory purchases. Free cash flow for the nine months ended October 31, 2024 was \$6.2 billion, which represents an increase of \$1.9 billion when compared to the same period in the prior year. The increase in free cash flow was due to the increase in net cash provided by operating activities described above, partially offset by an increase of \$2.0 billion in capital expenditures to support our investment strategy.

Free cash flow is considered a non-GAAP financial measure. Management believes, however, that free cash flow, which measures our ability to generate additional cash from our business operations, is an important financial measure for use in evaluating the Company's financial performance. Free cash flow should be considered in addition to, rather than as a substitute for, consolidated net income as a measure of our performance and net cash provided by operating activities as a measure of our liquidity. Additionally, Walmart's definition of free cash flow is limited, in that it does not represent residual cash flows available for discretionary expenditures, due to the fact that the measure does not deduct the payments required for debt service and other contractual obligations or payments made for business acquisitions. Therefore, we believe it is important to view free cash flow as a measure that provides supplemental information to our Condensed Consolidated Statements of Cash Flows. Although other companies report their free cash flow, numerous methods may exist for calculating a company's free cash flow. As a result, the method used by Walmart's management to calculate our free cash flow may differ from the methods used by other companies to calculate their free cash flow.

Non-GAAP measures – free cash flow (cont.)

The following table sets forth a reconciliation of free cash flow, a non-GAAP financial measure, to net cash provided by operating activities, which we believe to be the GAAP financial measure most directly comparable to free cash flow, as well as information regarding net cash used in investing activities and net cash used in financing activities.

	Year to Date Period Ended											
(Dollars in millions)	Q3	FY24	G	04 FY24	G	Q1 FY25	C	22 FY25		Q3 FY25		
Net cash provided by operating activities	\$ 1	9,014	\$	35,726	\$	4,249	\$	16,357	\$	22,918		
Payments for property and equipment (capital expenditures)	(14	4,674)		(20,606)		(4,676)		(10,507)		(16,696)		
Free cash flow	\$ Z	1,340	\$	15,120	\$	(427)	\$	5,850	\$	6,222		
Net cash used in investing activities ¹	\$ (15	5,374)	\$	(21,287)	\$	(4,409)	\$	(10,128)	\$	(12,661)		
Net cash used in financing activities	\$	(179)	\$	(13,414)	\$	(321)	\$	(6,945)	\$	(9,673)		

		Year to Date Period Ended									
(Dollars in millions)	(Q3 FY23	(Q4 FY23	C	Q1 FY24	(Q2 FY24	(Q3 FY24	
Net cash provided by (used in) operating activities	\$	15,698	\$	28,841	\$	4,633	\$	18,201	\$	19,014	
Payments for property and equipment (capital expenditures)		(12,061)		(16,857)		(4,429)		(9,216)		(14,674)	
Free cash flow	\$	3,637	\$	11,984	\$	204	\$	8,985	\$	4,340	
Net cash used in investing activities ¹	\$	(12,965)	\$	(17,722)	\$	(4,860)	\$	(9,909)	\$	(15,374)	
Net cash provided by (used in) financing activities		(5,581)		(17,039)		1,940		(3,309)		(179)	
Y/Y change in free cash flow		+19.3%		+26.2%		NM		-34.9%		+43.4%	

¹"Net cash used in investing activities" includes payments for property and equipment, which is also included in our computation of free cash flow. NM = not meaningful

Non-GAAP measures – constant currency

In discussing our operating results, the term currency exchange rates refers to the currency exchange rates we use to convert the operating results for countries where the functional currency is not the U.S. dollar into U.S. dollars. We calculate the effect of changes in currency exchange rates as the difference between current period activity translated using the current period's currency exchange rates and the comparable prior year period's currency exchange rates. Additionally, no currency exchange rate fluctuations are calculated for non-USD acquisitions until owned for 12 months. Throughout our discussion, we refer to the results of this calculation as the impact of currency exchange rate fluctuations. When we refer to constant currency operating results, this means operating results without the impact of the currency exchange rate fluctuations. The disclosure of constant currency amounts or results permits investors to better understand Walmart's underlying performance without the effects of currency exchange rate fluctuations.

The table below reflects the calculation of constant currency for net sales for the Walmart International segment for the trailing five quarters and operating income for the current quarter.

	Three Months Ended												
				Wa	alm	art Internatio	nal						
(Dollars in millions)		Q3 FY24		Q4 FY24		Q1 FY25		Q2 FY25		Q3 FY25			
Net sales:													
As reported	\$	28,022	\$	32,419	\$	29,833	\$	29,567	\$	30,277			
Currency exchange rate fluctuations		(1,357)		(1,259)		(385)		317		1,217			
Net sales (cc)	\$	26,665	\$	31,160	\$	29,448	\$	29,884	\$	31,494			
PY Reported	\$	25,295	\$	27,575	\$	26,604	\$	27,596	\$	28,022			
% change (cc)		+5.4%)	+13.0%	,	+10.7%)	+8.3%	, ,	+12.4%			
Operating income:													
As reported									\$	1,204			
Currency exchange rate fluctuations									\$	99			
Operating income (cc)									\$	1,303			
PY Reported									\$	1,117			
% change (cc)										+16.7%			

Non-GAAP measures – constant currency (cont.)

The table below reflects the calculation of constant currency for total revenues, net sales and operating income for the trailing five quarters.

	Three Months Ended												
					(Consolidated							
(Dollars in millions)		Q3 FY24		Q4 FY24		Q1 FY25		Q2 FY25		Q3 FY25			
Total revenues:													
As reported	\$	160,804	\$	173,388	\$	161,508 \$	\$	169,335	\$	169,588			
Currency exchange rate fluctuations		(1,366)		(1,268)		(386)		324		1,229			
Total Revenue (cc)	\$	159,438	\$	172,120	\$	161,122 \$	Ş	169,659	\$	170,817			
PY Reported	\$	152,813	\$	164,048	\$	152,301 \$	Ş	161,632	\$	160,804			
% change (cc)		+4.3%	,	+4.9%	,)	+5.8%		+5.0%		+6.2%			
Net sales:													
As reported	\$	159,439	\$	171,914	\$	159,938 \$	\$	167,767	\$	168,003			
Currency exchange rate fluctuations		(1,357)		(1,259)		(385)		317		1,217			
Net sales (cc)	\$	158,082	\$	170,655	\$	159,553 \$	Ş	168,084	\$	169,220			
PY Reported	\$	151,469	\$	162,743	\$	151,004 \$	\$	160,280	\$	159,439			
% change (cc)		+4.4%	,	+4.9%)	+5.7%		+4.9%		+6.1%			
Operating income:													
As reported	\$	6,202	\$	7,254	\$	6,841 \$	\$	7,940	\$	6,708			
Currency exchange rate fluctuations		(164)		(146)		(52)		17		99			
Operating income (cc)	\$	6,038	\$	7,108	\$	6,789 \$	Ş	7,957	\$	6,807			
PY Reported	\$	2,695	\$	5,561	\$	6,240 \$	\$	7,316	\$	6,202			
% change (cc)	_	+124.0%)	+27.8%	, ,	+8.8%		+8.8%		+9.8%			

Non-GAAP measures – adjusted operating expenses as a percentage of net sales

Adjusted operating expenses as a percentage of net sales is considered a non-GAAP financial measure under the SEC's rules because it excludes certain charges included in operating, selling, general and administrative expenses calculated in accordance with GAAP. Management believes that adjusted operating expenses as a percentage of net sales is a meaningful measure to share with investors because it best allows comparison of performance with that of the comparable period. In addition, adjusted operating expenses as a percentage of net sales affords investors a view of what management considers Walmart's core operating expenses and the ability to make a more informed assessment of such core operating expenses as compared with that of the prior year.

The table below reflects the calculation of adjusted operating expenses as a percentage of net sales for the trailing five quarters.

								т	hree	Months End	ded								
(Dollars in millions)	(Q3 FY24	(Q3 FY23	C	Q4 FY24	(Q4 FY23		Q1 FY25	Q1	FY24	Q2 FY25	Q	2 FY24	(Q3 FY25	G	Q3 FY24
Operating, selling, general and administrative expenses	\$	33,419	\$	34,505	\$	34,309	\$	33,064	\$	33,236	\$ 3	30,777	\$ 34,585	\$	32,466	\$	35,540	\$	33,419
Less: Business reorganization and restructuring charges ¹		_		_		_		849		255		_	_		_		_		_
Less: Opioid legal charges ²		_		3,325		_		_		_		_	_		93		_		_
Adjusted operating expenses	\$	33,419	\$	31,180	\$	34,309	\$	32,215	\$	32,981	\$ 3	30,777	\$ 34,585	\$	32,373	\$	35,540	\$	33,419
Net sales	\$	159,439	\$	151,469	\$	171,914	\$	162,743	\$	159,938	\$ 15	51,004	\$ 167,767	\$	160,280	\$	168,003	\$	159,439
Operating, selling, general and administrative expenses as a percentage of net sales		+21.0%	%	+22.8%		+20.0%	0	+20.3%		+20.8%		+20.4%	+20.6%		+20.3%		+21.2%		+21.0%
Adjusted operating expenses as a percentage of net sales		+21.0%	%	+20.6%		+20.0%	0	+19.8%		+20.6%		+20.4%	+20.6%		+20.2%		+21.2%		+21.0%
Y/Y Change (bps)		37		NP		16		NP		24		NP	41		NP		19		NP

¹Business reorganization and restructuring charges in the fourth quarter of fiscal 2023 primarily relate to compensation expenses incurred in connection with strategic decisions made in the Walmart International segment. Business reorganization charges in the first quarter of fiscal 2025 primarily relate to expenses incurred in connection with strategic decisions made in the Walmart U.S. segment, as well as incremental business reorganization expenses recorded in Corporate and support.

²Recorded in Corporate and support.

NP = not provided

Non-GAAP measures – adjusted operating income

Adjusted operating income is considered a non-GAAP financial measure under the SEC's rules because it excludes certain charges included in operating income calculated in accordance with GAAP. Management believes that adjusted operating income is a meaningful measure to share with investors because it best allows comparison of performance with that of the comparable period. In addition, adjusted operating income affords investors a view of what management considers Walmart's core earnings performance and the ability to make a more informed assessment of such core earnings performance as compared with that of the prior year.

When we refer to adjusted operating income in constant currency, this means adjusted operating results without the impact of the currency exchange rate fluctuations. The disclosure of constant currency amounts or results permits investors to better understand Walmart's underlying performance without the effects of currency exchange rate fluctuations.

The table below reflects the calculation of adjusted operating income and adjusted operating income in constant currency, when applicable, for the trailing five quarters.

								Three Months							
								Consolida	ted						
(Dollars in millions)	G	3 FY24	Q3 FY23	C	Q4 FY24	Q4 FY23	(Q1 FY25 (Q1 FY24	C	2 FY25	Q2 FY24	(Q3 FY25	Q3 FY24
Operating income:															
Operating income, as reported	\$	6,202 \$	\$ 2,695	\$	7,254	\$ 5,561	\$	6,841 \$	6,240	\$	7,940	\$ 7,316	\$	6,708 \$	6,202
Business reorganization and restructuring charges ¹		_	_		_	849		255	_		_	_		_	_
Opioid legal charges ²		_	3,325		_	_		_	_		_	93		_	_
Adjusted operating income	\$	6,202 \$	\$ 6,020	\$	7,254	\$ 6,410	\$	7,096 \$	6,240	\$	7,940	\$ 7,409	\$	6,708 \$	6,202
Percent change ³		+3.0%	NP		+13.2%	NP		+13.7%	NP		+7.2%	NP		+8.2%	NP
Currency exchange rate fluctuations	\$	(164) \$	\$ —	\$	(146)	\$ —	\$	(52) \$	_	\$	17	\$ —	\$	99 \$	(164)
Adjusted operating income, constant currency	\$	6,038	\$ 6,020	\$	7,108	\$ 6,410	\$	7,044 \$	6,240	\$	7,957	\$ 7,409	\$	6,807 \$	6,038
Percent change ³		+0.3%	NP		+10.9%	NP		+12.9%	NP		+7.4%	NP		+12.7%	NP

¹Business reorganization and restructuring charges in the fourth quarter of fiscal 2023 primarily relate to compensation expenses incurred in connection with strategic decisions made in the Walmart International segment. Business reorganization charges in the first quarter of fiscal 2025 primarily relate to expenses incurred in connection with strategic decisions made in the Walmart U.S. segment, as well as incremental business reorganization expenses recorded in Corporate and support.

²Recorded in Corporate and support.

³Change versus prior year comparable period.

NP = not provided

Non-GAAP measures – adjusted EPS

Adjusted diluted earnings per share attributable to Walmart (Adjusted EPS) is considered a non-GAAP financial measure under the SEC's rules because it excludes certain amounts included in the diluted earnings per share attributable to Walmart calculated in accordance with GAAP (EPS), the most directly comparable financial measure calculated in accordance with GAAP. Management believes that Adjusted EPS is a meaningful measure to share with investors because it best allows comparison of the performance with that of the comparable period. In addition, Adjusted EPS affords investors a view of what management considers Walmart's core earnings performance and the ability to make a more informed assessment of such core earnings performance with that of the prior year.

We adjust for the unrealized and realized gains and losses on our equity and other investments each quarter because although the investments are strategic decisions for our retail operations, management's measurement of each strategy is primarily focused on the operational results rather than the fair value of such investments. Additionally, management does not forecast changes in the fair value of its equity and other investments. Accordingly, management adjusts EPS each quarter for the unrealized and realized gains and losses related to those investments.

We have calculated Adjusted EPS for the trailing five quarters as well as the prior year comparable periods by adjusting EPS for the relevant adjustments for each period presented.

Diluted earnings per share:	Three I	Months Endeo	d October 31,	2024 ³	Three I	Months Ende	d October 31,	2023 ³	Percent Change
Reported EPS				\$0.57				\$0.06	+850.0%
Adjustments:	Pre-Tax Impact	Tax Impact ^{1,4}	NCI Impact ²	Net Impact	Pre-Tax Impact	Tax Impact ^{1,4}	NCI Impact ²	Net Impact	
Unrealized and realized (gains) and losses on equity and other investments 5	\$0.02	\$(0.01)	\$—	\$0.01	\$0.59	\$(0.14)	\$—	\$0.45	
Adjusted EPS				\$0.58				\$0.51	+13.7%

¹Tax impact calculated based on nature of item, including any realizable deductions, and statutory rate in effect for relevant jurisdictions.

²Calculated based on the ownership percentages of our noncontrolling interests, where applicable.

³Individual components in the accompanying tables may include immaterial rounding, including per-share amounts and percentage changes retroactively adjusted to reflect the February 23, 2024 stock split.

⁴The reported effective tax rate was 22.7% and 29.7% for the three months ended October 31, 2024 and October 31, 2023, respectively. Adjusted for the above items, the effective tax rate was 23.0% and 24.1% for the three months ended October 31, 2024 and October 31, 2024 and October 31, 2024, respectively.

⁵For the three months ended October 31, 2024, net losses were primarily driven by a realized loss on the sale of our investment in JD.com (sold in August 2024), partially offset by an increase in the underlying stock price of our investment in Symbotic. For the three months ended October 31, 2023, net losses were primarily driven by decreases in the underlying stock prices of our investments in Symbotic and JD.com.

Non-GAAP measures – adjusted EPS (cont.)

	Three Months Ended July 31, 2024 ³			Thre	Percent Change				
Diluted earnings per share: Reported EPS				\$0.56				\$0.97	-42.3%
Adjustments:	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	72.370
Unrealized and realized (gains) and losses on equity and other investments	\$0.14	\$(0.03)	\$_	\$0.11	\$(0.48)	\$0.11	\$-	\$(0.37)	
Incremental opioid settlement expense	-	-	-	_	0.01	-	-	0.01	
Net Adjustments				\$0.11				\$(0.36)	
Adjusted EPS				\$0.67				\$0.61	+9.8%

	Three	Months Enc	led April 30, 2	2024 ³	Three	2023 ³	Percent Change		
Diluted earnings per share:									
Reported EPS				\$0.63				\$0.21	+200.0%
Adjustments:	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	
Unrealized and realized (gains) and losses on equity and other investments	\$(0.08)	\$0.03	\$-	\$(0.05)	\$0.38	\$(0.10)	\$—	\$0.28	
Business reorganization charges	0.03	(0.01)	—	0.02	_	-	_	_	
Net Adjustments				\$(0.03)				\$0.28	
Adjusted EPS				\$0.60				\$0.49	+22.4%

¹Tax impact calculated based on nature of item, including any realizable deductions, and statutory rate in effect for relevant jurisdictions.

²Calculated based on the ownership percentages of our noncontrolling interests, where applicable.

³Individual components in the accompanying tables may include immaterial rounding, including per-share amounts and percentage changes retroactively adjusted to reflect the February 23, 2024 stock split.

Non-GAAP measures – adjusted EPS (cont.)

	Three Months Ended Jan 31, 2024 ³			Thre	Percent Change				
iluted earnings per share:				έο <u>το</u>				60 77	11 70/
Reported EPS		_		\$0.68		_		\$0.77	-11.7%
Adjustments:	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	
Unrealized and realized (gains) and losses on equity and other investments	\$(0.10)	\$0.02	\$—	\$(0.08)	\$(0.47)	\$0.09	\$—	\$(0.38)	
Business reorganization charges and restructuring charges	_	_	_	_	0.10	0.13	(0.05)	0.18	
Net Adjustments				\$(0.08)				\$(0.20)	
Adjusted EPS				\$0.60				\$0.57	+5.3%

	Thre	e Months En	ded Oct 31, 2	023 ³	Three	Percent Change			
Diluted earnings per share:				** **				±(0.00)	
Reported EPS				\$0.06				\$(0.22)	NM
Adjustments:	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	Pre-Tax Impact	Tax Impact ¹	NCI Impact ²	Net Impact	
Unrealized and realized (gains) and losses on equity and other investments	\$0.59	\$(0.14)	\$—	\$0.45	\$0.45	\$(0.08)	\$—	\$0.37	
Opioid legal charges	_	_	_	_	0.41	(0.06)	_	0.35	
Net Adjustments				\$0.45				\$0.72	
Adjusted EPS ⁴				\$0.51				\$0.50	+2.0%

¹Tax impact calculated based on nature of item, including any realizable deductions, and statutory rate in effect for relevant jurisdictions.

²Calculated based on the ownership percentages of our noncontrolling interests, where applicable.

³Individual components in the accompanying tables may include immaterial rounding, including per-share amounts and percentage changes retroactively adjusted to reflect the February 23, 2024 stock split. ⁴Adjusted EPS for the three months ended October 31, 2022 was calculated using weighted average shares outstanding of 8,161 million, which includes the dilutive impact of share-based payment awards. NM = not meaningful

Non-GAAP measures – adjusted EBITDA and adjusted EBITDA margin

The calculation of net income margin and adjusted EBITDA margin, along with a reconciliation of adjusted EBITDA margin to the calculation of net income margin, is as follows:

We include net income and net income margin, which are calculated in accordance with U.S. generally accepted accounting principle as well as adjusted EBITDA and adjusted EBITDA margin to provide meaningful information about our operational efficiency compared with our competitors by excluding the impact of certain items. We calculate adjusted EBITDA as earnings before interest, taxes, depreciation and amortization. We also exclude other gains and losses, which is primarily comprised of fair value adjustments on our investments which management does not believe are indicative of our core business performance. From time to time, we will also adjust certain items from operating income, which we believe is meaningful because it best allows comparison of the performance with that of the comparable period. Adjusted EBITDA margin is calculated by dividing adjusted EBITDA by consolidated net sales.

Adjusted EBITDA and adjusted EBITDA margin are considered non-GAAP financial measures. Management believes, however, that these measures provide meaningful information about our operational efficiency by excluding the impact of differences in tax jurisdictions and structures, debt levels, capital investments and other items which management does not believe are indicative of our core business performance. We consider net income to be the financial measure computed in accordance with GAAP that is the most directly comparable financial measure to our calculation of adjusted EBITDA. We consider net income margin to be the financial measure computed in accordance with GAAP that is the most directly comparable financial measure to our calculation of adjusted EBITDA margin. Although adjusted EBITDA and adjusted EBITDA margin are standard financial measures, numerous methods exist for calculating a company's adjusted EBITDA and adjusted EBITDA margin. As a result, the method used by management to calculate our adjusted EBITDA and adjusted EBITDA margin may differ from the methods used by other companies to calculate similarly titled measures.

Net income margin was 2.7% and 0.3% for the three months ended October 31, 2024 and 2023, respectively. The increase in net income margin was primarily due to the increase in net income resulting from changes in the fair value of our equity and other investments and increased operating income, partially offset by increased income taxes. Adjusted EBITDA margin was 5.9% and 5.8% for the three months ended October 31, 2024 and 2023, respectively. The increase in adjusted EBITDA margin was primarily due to operating income growth outpacing sales growth.

	Three Mo	nths E	nded
	Oct 31,		Oct 31,
(Dollars in millions)	2024		2023
Consolidated net income attributable to Walmart	\$ 4,577	\$	453
Consolidated net income attributable to noncontrolling interest	(137)		(190)
Provision for income taxes	1,384		272
Other (gains) and losses	132		4,750
Interest, Net	 478		537
Operating Income	\$ 6,708	\$	6,202
+ Depreciation and Amortization	3,260		2,986
Adjusted EBITDA	\$ 9,968	\$	9,188
Net Sales	\$ 168,003	\$	159,439
Consolidated net income margin	2.7%		0.3%
Adjusted EBITDA margin	5.9%		5.8%